

# Bringing Anthropology into Cybersecurity

Xinming Ou (University of South Florida), Michael Wesch (Kansas State University), John McHugh (RedJack), and Raj Rajagopalan (Honeywell)

CNS-1314925, TWC SBE TTP: Medium: Bringing Anthropology into Cybersecurity, \$715,845, Sept 1, 2013 – Aug 31, 2017

## Problem

- The researcher-practitioner chasm
- Undocumented operational security knowledge
- Lack of holistic perspective on operational culture

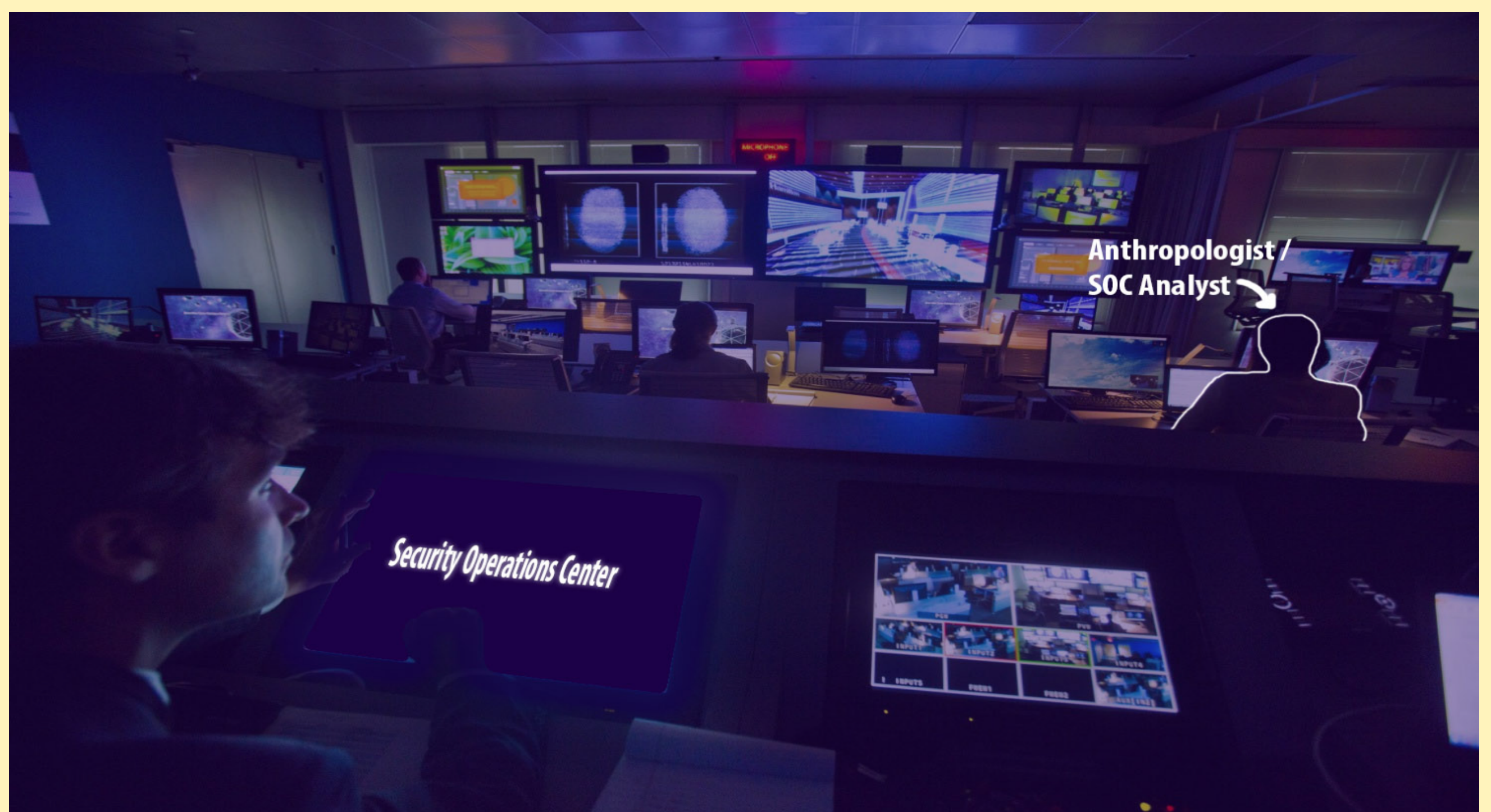
*All these lead to inefficient tech transfer of security research*

## Methodology

- Embedded student in Security Operation Centers (SOCs)
- Played the role of observer (researcher) and the observed (analyst)
- Anthropologists call this “*participant observation*”
- Qualitative analysis of field notes
  - *Grounded theory & template analysis*

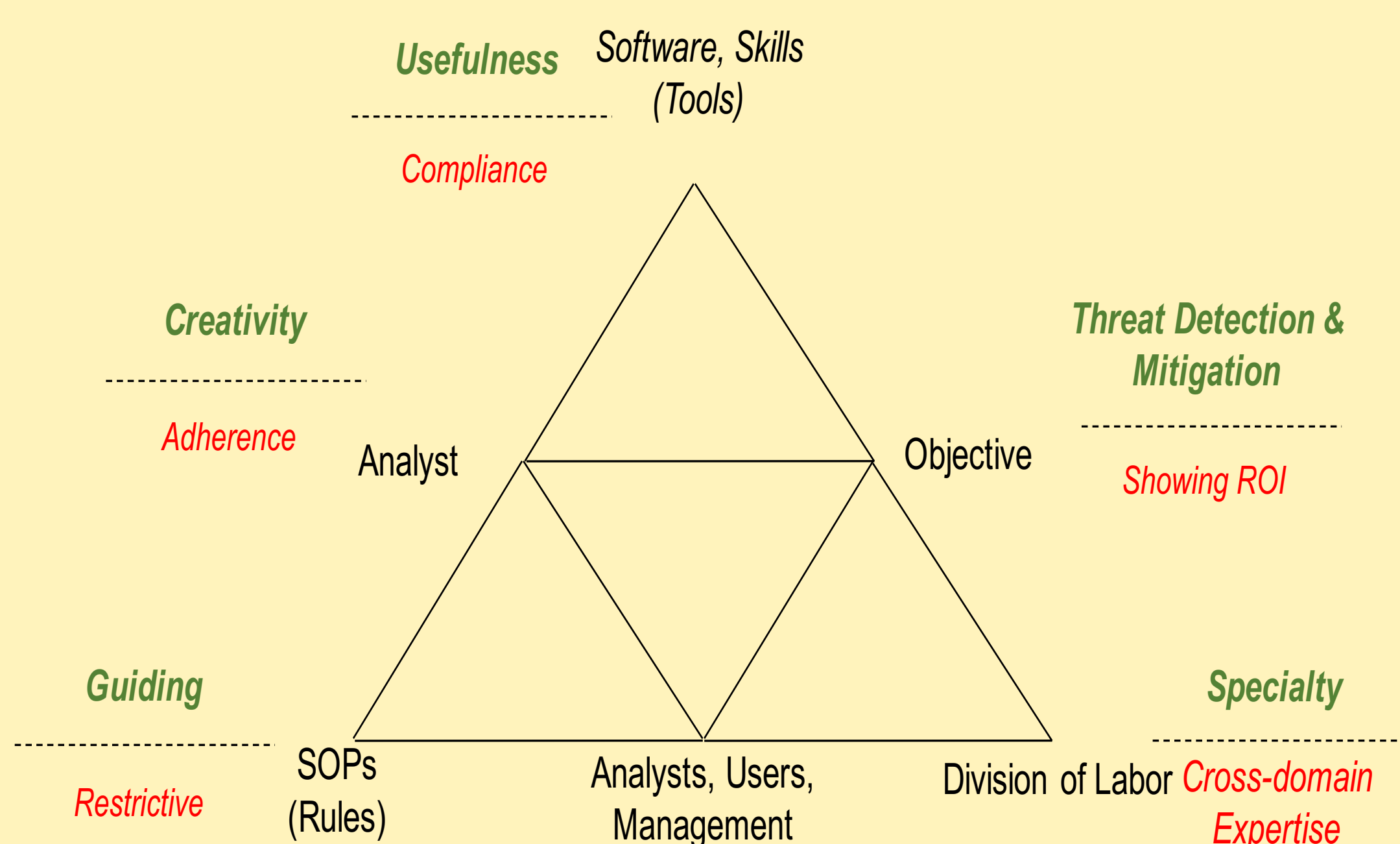
## Our Efforts

- Four years of fieldwork
- Two academic and three corporate SOC
- Multiple roles
  - Level-1&2 analyst, incident response, and software developer



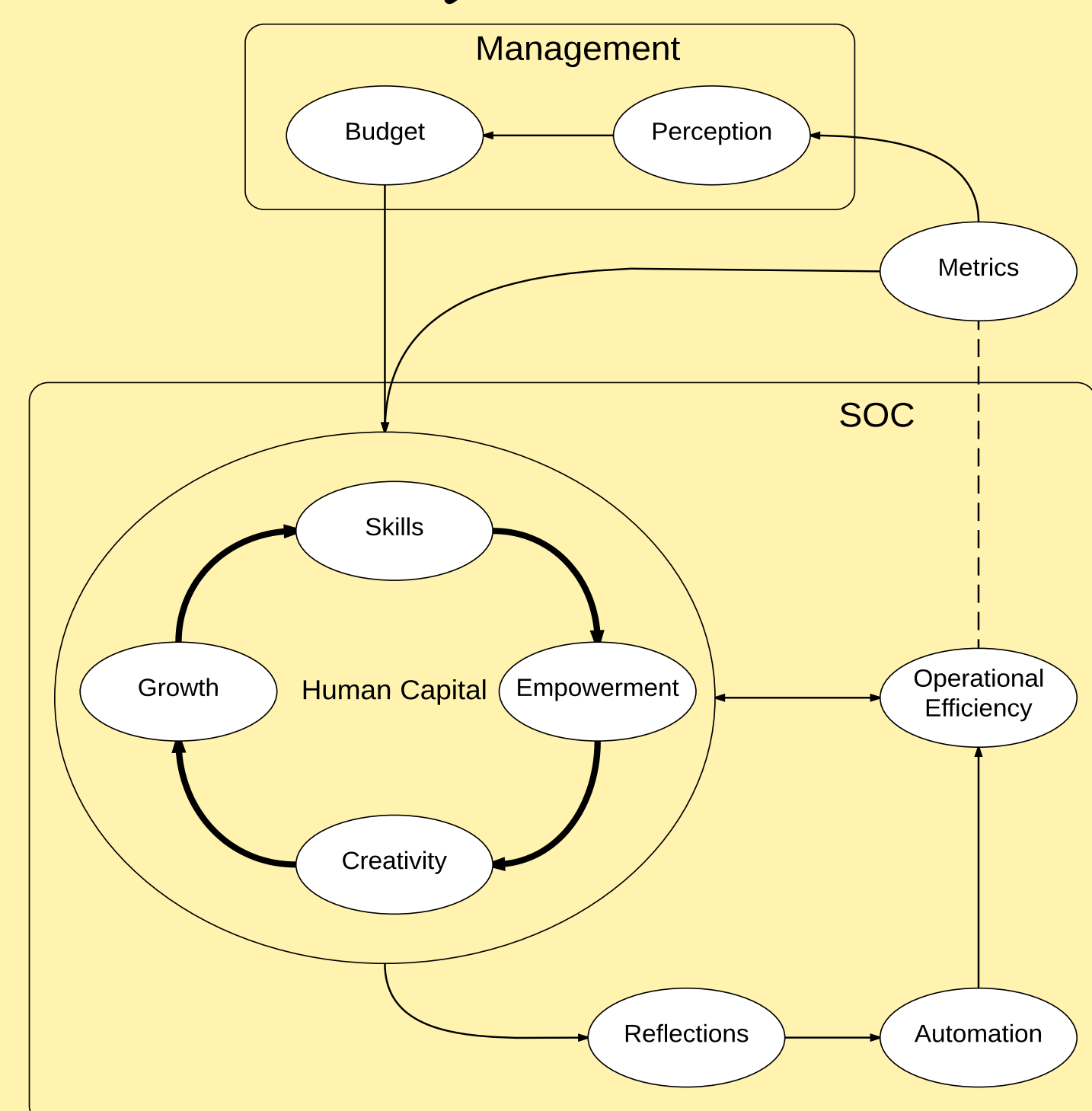
## Findings

*A SOC is a system of contradictions<sup>1</sup>*



*But contradictions can be sources of innovations!*

*Human capital mismanagement leads to analyst burnout<sup>2</sup>*



*But proper metrics and incentives can change that!*

1. Turning Contradictions into innovations or: How we learned to stop whining and improve security operations. *Twelfth Symposium on Usable Privacy and Security (SOUPS'16)*.
2. A human capital model for mitigating security analyst burnout. *Eleventh Symposium on Usable Privacy and Security (SOUPS'15)*.
3. A tale of three security operation centers. *CCS Workshop on Security Information Workers'14*.
4. An anthropological approach to studying CSIRTs. *IEEE Security & Privacy Special Issue on CSIRTs'14*.
5. Designing forensic analysis techniques using anthropology. *New Security Paradigms Workshop (NSPHD track)'13*.

Interested in meeting the PIs? Attach post-it note below!

